



Half Year Results
September 2024

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Agenda



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- > Operational Performance
- > Statement of Comprehensive Income
- Value for Money
- **>** Building Compliance
- > Property Investment
- Sustainability
- > Treasury Dashboard
- Housing Delivery
- > Summary





Executive Summary



Founded in 1925, we are a leading housing organisation in the Midlands that has successfully consolidated thirteen Housing Associations over a period of 50 years.

We own and manage c.35,000 homes and provide a range of quality services for c.70,000 customers.

Our purpose is to be a leading housing association, delivering homes and services across the Midlands that enable people to live independently.

We remain committed to our founding charitable aims, focused on delivering:



Core landlord service

We are focused on delivering a high-quality landlord function, with no market sales development plans.



Delivering affordable homes

We will grow, modernise and concentrate our asset base through an ambitious new build programme alongside strategic stock acquisition and disposal.



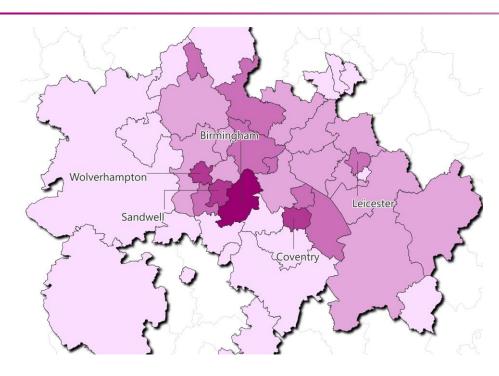
Net zero landlord by 2050

We are deeply committed to our ESG agenda and an early adopter of ESG and pay equality reporting



Homes Portfolio

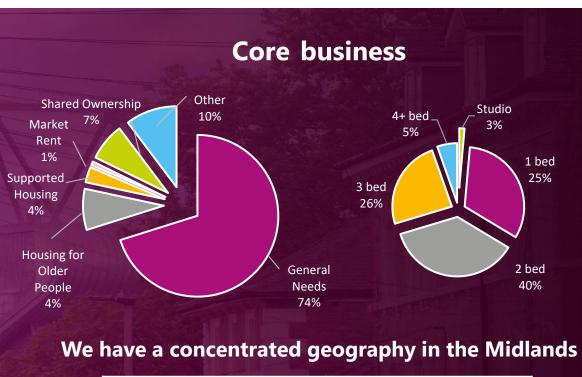




c34k* properties in c51 local authorities 39% of GN rented stock pre first world war

65% of properties in 5 local authorities

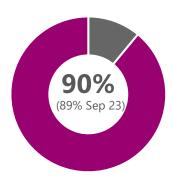
We operate in **7** of the most deprived wards in England



Top 5 Local Authorities	Total
Birmingham	37%
Coventry	12%
Wolverhampton	7%
Sandwell	5%
Dudley	4%

Operational Performance

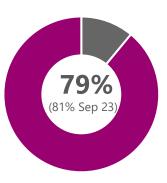




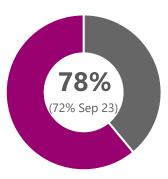
Customer satisfaction



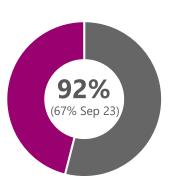
Repairs satisfaction



Colleague engagement



Properties at EPC C or above



3,467/3,750 new homes built









Arrears 4.33% (4.58 Sep 23)



Void loss 1.02% (0.96% Sep 23)



Regulatory grade G1/V1 (G1/V1 Sep 24)

Statement of Comprehensive Income



	Sept 2023	Sept 2024	
	£′000	£′000	Increase in rents, property numbers and additional
Turnover	114,317	125,213	first tranche sales
Operating expenditure	(82,881)	(87,568)	Increased cost of salaries, maintenance and depreciation. Plus additional cost of properties being sold.
Surplus on disposals of property, plant and equipment	2,967	22,876	
Operating surplus	34,403	60,521	One-off sale of retirement living properties
Interest receivable	2,041	1,353	
Interest and financing costs	(13,282)	(14,411)	
Surplus before tax Taxation	23,162 (84)	47,463 (116)	Rising interest rates
Surplus for the period	23,078	47,347	

Value for Money



Metric	Low quartile (all HA's 22/23)	Upper quartile (all HA's 22/23)	Midland Heart (2023/24)	Midland Heart (6 months to Sept- 23)	Midland Heart (6 months to Sep- 24)
EBITDA MRI interest cover	0.87	1.69	1.96	2.16	2.31
Headline social housing cost per unit	£4,082	£5,847	£4,612	£2,136	£2,229
Operating margin (SHL)	14.4%	25.5%	28.2%	28.7%	33.2%
Operating margin (overall)	12.0%	23.0%	27.0%	27.5%	30.1%
Gearing	33.4%	53.7%	30.5%	30.8%	27.0%
Reinvestment %	4.3%	9.4%	9.3%	4.3%	3.9%
ROCE	2.2%	3.6%	3.4%	3.5%	6.0%



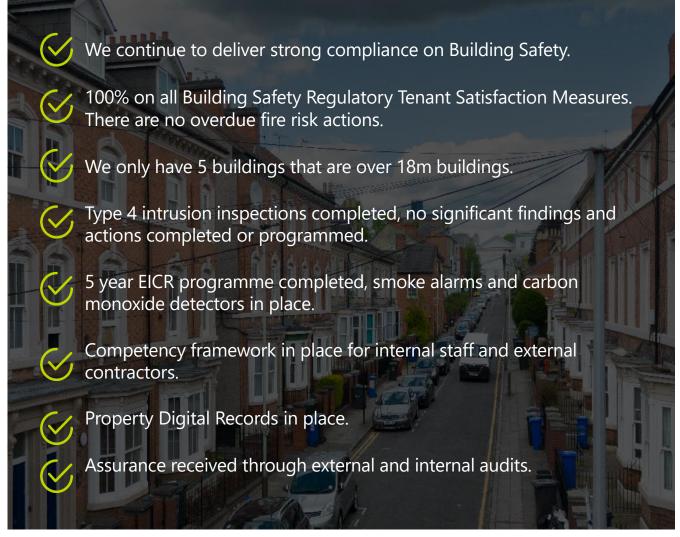
Building Compliance



We continue to consistently deliver on our statutory and regulatory compliance obligations on Building Safety.



- Gas Servicing 100%
- Fire Risk Assessment 100%
- Periodic Electrical Testing (EICR) 100%



Property Investment



Closing WIP 6,057

Completion of 1,459 Components

No Category A HHSRS Failures

Non-Emergency Repairs (TSM) 85.4%

First Time Fix 90.2%



- We are actively addressing aged WIP with daily reviews, working closely with Tenancy Services given the complexity of cases.
- Our Customer Liaison Officers are engaging with tenants before cases reach three failed access attempts, helping to mitigate the risk of these jobs becoming aged.
- Our properties are on track to be completed for the modernisation pilot for November 2024, with 34 currently onsite.

Sustainability Performance





99.9% **EPC D**

18 remaining EPC Es

78.4% EPC C

77.2% EPC C at March 31st, 2024

115 homes
uplifted to EPC C or
above through
direct £900k
investment

SHDF Wave 2.1 delivery

105 homes in construction to deliver energy efficient retrofit to uplift 312 homes to EPC C or above through £2.4m SHDF Wave 2.1 grant funding 269 new energy efficient affordable homes

18 homes above EPC SAP 85

New fleet electric vehicle (EV) Plan approved for 2025

Offices solar PV generated c16.4 MWh since July

c3,500 kg CO2 equivalent



Social Value in delivery

c£1m to be invested into some of our oldest homes to enable modern living

Our first Modernisation pilot homes have been handed over to tenants:

- 89% of tenants now feel the home suits their needs
- 85% of tenants now feel their home can keep them warm
- All homes will achieve EPC C as a minimum

Our Money Advice Team has supported our tenants by:

- Receiving over 1,200 tenant referrals
- Managing c£110,000 of debt relief
- Maximising income worth £2m
- Sustaining 100% tenancies



Our Treasury Performance September 2024











Cash & Liquidity

Cash: £132m Available facilities: £267m Total: £399m

Drawn Debt

Outstanding loan balance: £625m

SWAPS

£120m fully hedged and collateralised by property/credit threshold Gross MTM £14m

Unencumbered Assets

£658m (MVT) 7,966 units



Interest Cover 453% Target > 150%

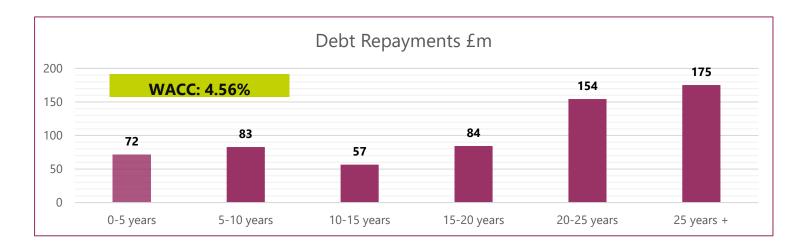


Gearing **41%** Target <70%



Liquidity
50 months
Target > 18 months







Housing Delivery Strategy



- On target to deliver **4,000 build and acquire new homes** by 2025.
- **809 social housing completions required** in 2024/25.
- **269** new homes completed in 6 months period to September 2024.
- No outright sale or market rent homes in our current development portfolio growing through our core offering.
- Strategic Partner with Homes England securing £112.9m of funding.
- Sold 96 first tranche share ownerships in the first half of 2024/25 with a surplus £1.1m

New homes: 2019 -



Summary







Strong

Resilient performance

Strong track record in compliance



Simplified

Simple governance structure

Focus on core landlord services



Growing

Plan to deliver 4,000 homes by 2025



Conscious

Strong ESG credentials

Commitment to net zero